

Phoenix Pension Fund

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- *Phoenix Investment Ltd*

Introduction

- Goal: The Fund's investment objective is to seek long-term capital appreciation
 - by investing primarily in equity securities of issuers throughout the world

Global Gloom

- Expected growth in 2001: UK 2.3%. - US 1.5%. - EU 2.4% Source: World bank
- Economic growth is slowing in Continental Europe in line with the rest of the world

| | 2001 forecasts % made in | | |
|--|--------------------------|----------|----------|
| | 2000 | Oct 2000 | Apr 2001 |
| • United States | 5.0 | 3.2 | 1.5 |
| • Euro Area | 3.4 | 3.4 | 2.4 |
| • Japan | 1.7 | 1.8 | 0.6 |
| • Developing Asia | 6.9 | 6.6 | 5.9 |
| • Asian tigers* | 8.2 | 6.1 | 3.8 |
| • Africa | 3.0 | 4.4 | 4.2 |
| • Latin America | 4.1 | 4.5 | 3.7 |
| • Russia and Eastern Europe | 5.8 | 4.1 | 4.0 |
| • Source: IMF * Hong Kong, Singapore, South Korea and Taiwan | | | |

- UK and US best potential employment rate Source: OEDC
- Approach: Sector movements & Stock selection

Adagio

- Non-Cyclical Consumer Goods & Services: Food/Drug Retailer - Beverages - Telecom services
- Resources: Oil and Gas - Two trends are reshaping the energy industry:
 - the rise in natural-gas demand*
 - convergence between the gas and electricity markets in America and Europe*
- General Industries: Publishing
- Basic Industries: Construction
- Beta lower than 1: in bear markets lower downside than the indices
- P/E ratios lower than industry average: avoiding bubbles, share valuations more attractive
- *How plausible are forecasts based on High p/e ratios? Not very: empirical evidence by Louis Chan, Jason Karceski and Josef Lakonishok.*
 - "The Level and Persistence of Growth Rates". University of Illinois working paper, March 2001

Adagio

- Buy and Hold
- Not change the risk profile in the short period
- Avoid transaction costs
- Confidence in our analysis
- Our Shares, overall, are outperforming the relative sectors

Looking Ahead

- Macro & Micro Changes:
 - Monetary and Fiscal Policies
 - Political and Regulation Reforms
 - Shares performance & companies strategies
- Exposure Changes
 - Defensive stocks expensive?
 - Going for growth
- The Fund will continue to invest in the UK and US, and may also invest up to 10% in Continental European Countries within Pharmaceutical, Financials and Media companies. Undervalued opportunities can be identified outside the market leaders as these companies are less well-researched by the broader investment community

Stock Selection

- In selecting securities for investment, the Fund emphasises a “value” style of investing focusing on companies with strong fundamentals, promising growth prospects and attractive valuations

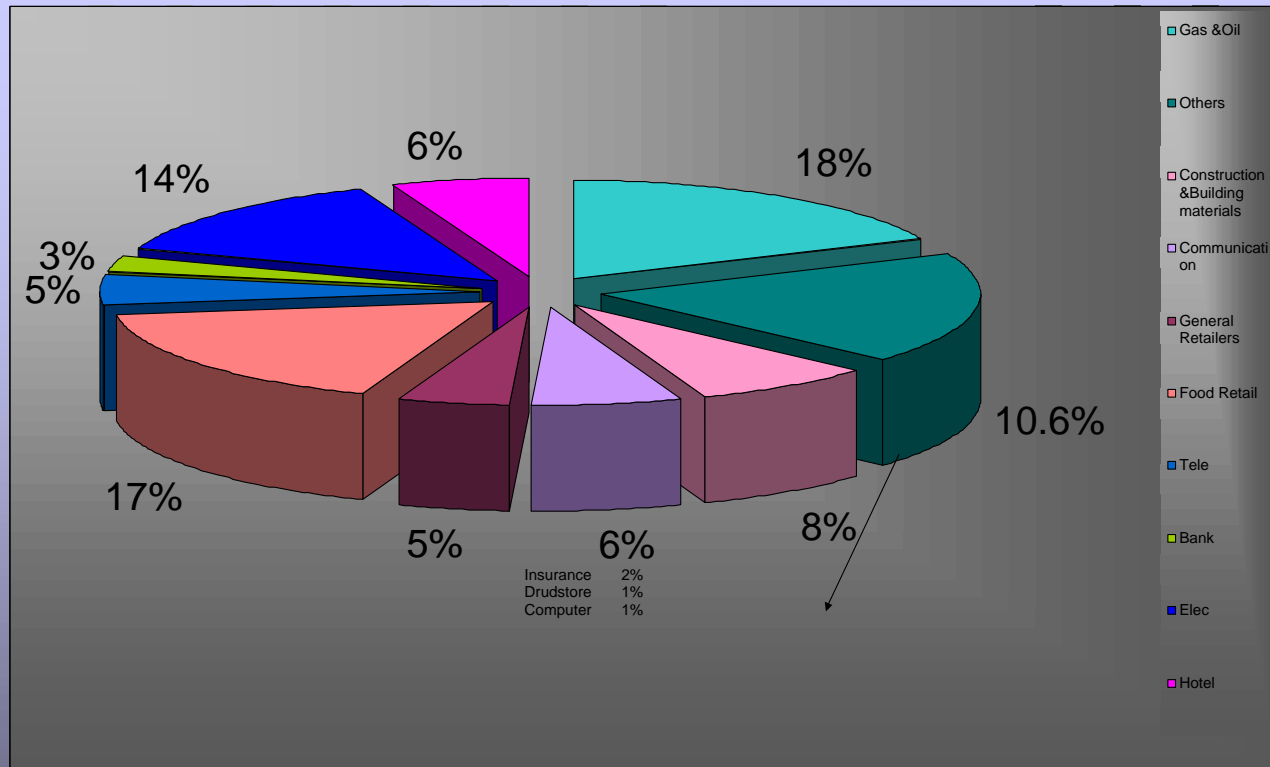
Fundamentals

- The Fund invests in businesses whose future earnings are predictable
 - Profit margins
 - Return on equity
 - High liquidity
 - Brand-name loyalty for its products
 - The presence of multiple products
- Models:
 - DCF & DDM Multistage

Portfolio Characteristics

| | |
|------------------------|--------------|
| • Total Assets | £100,000,000 |
| • Number of Securities | 30 |
| • Beta | 0.64 |
| • Benchmark | FTSE 100 |
| • Current Value | £102,000,000 |

Main 10 Sectors



Top 5 Holdings

| | |
|----------------------|-------|
| • Shell Trnspt&Trdg | 15% |
| • Electrocomponents | 7.89% |
| • Reed International | 7.04% |
| • Tesco | 6.96% |
| • Cvs Corp | 6.88% |

Risk Management

- Market Risk
- Specific Risk
- Foreign Risk

Market Risk

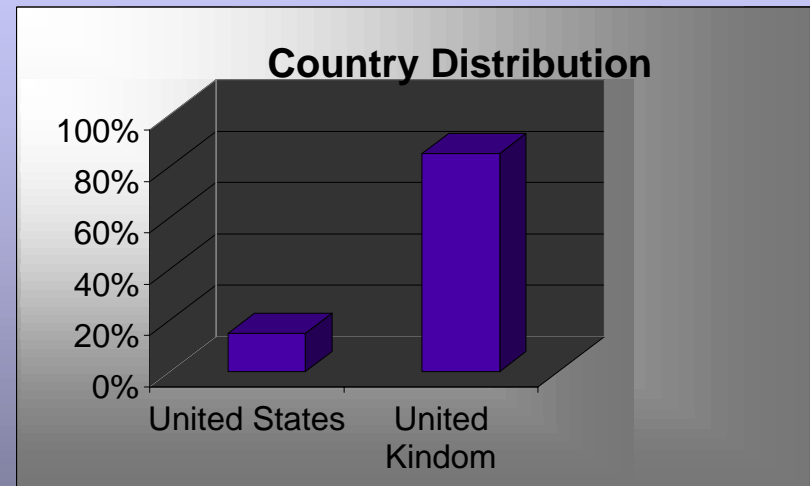
- Market risk is the possibility that the market values of the securities that you invested will decline
- The fund's investment process is value- driven
- Diversification among sectors is used to reduce risk

Specific Risk

- Aim to identify mis-priced securities offer opportunities to achieve abnormal returns
- Trade-off between
 - achieving abnormal returns
 - reducing risk via diversification

Foreign Risk

- Since The fund owns securities of foreign issuers, it is subject to risks outside of the UK



Foreign Risk

- The fund faces less credit risk from US companies
- Transaction cost in the US is lower
- The main source of risk is foreign currency exchange risk

Performance Measurement

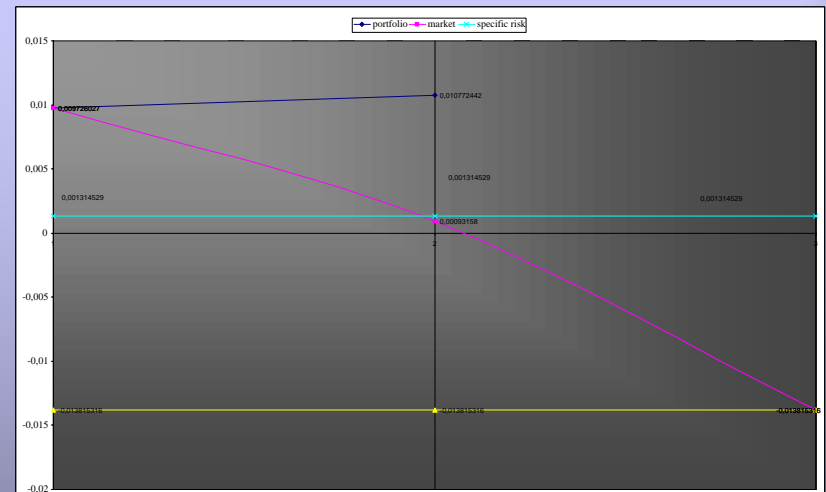
- Jensen' alpha
- Modified Jensen' alpha
- Appraisal ratio
- Market timing

Jensen's alpha

- $J_p = r_p - r_f - \beta_p [r_M - r_f]$
- same systematic risk
- measures our portfolio's excess returns
- our portfolio's Jensen's alpha is **0.00984**
- This positive number shows we have outperformed the market
- But Jensen' alpha does not measure specific risk , we need to modify it

Modified Jensen's alpha

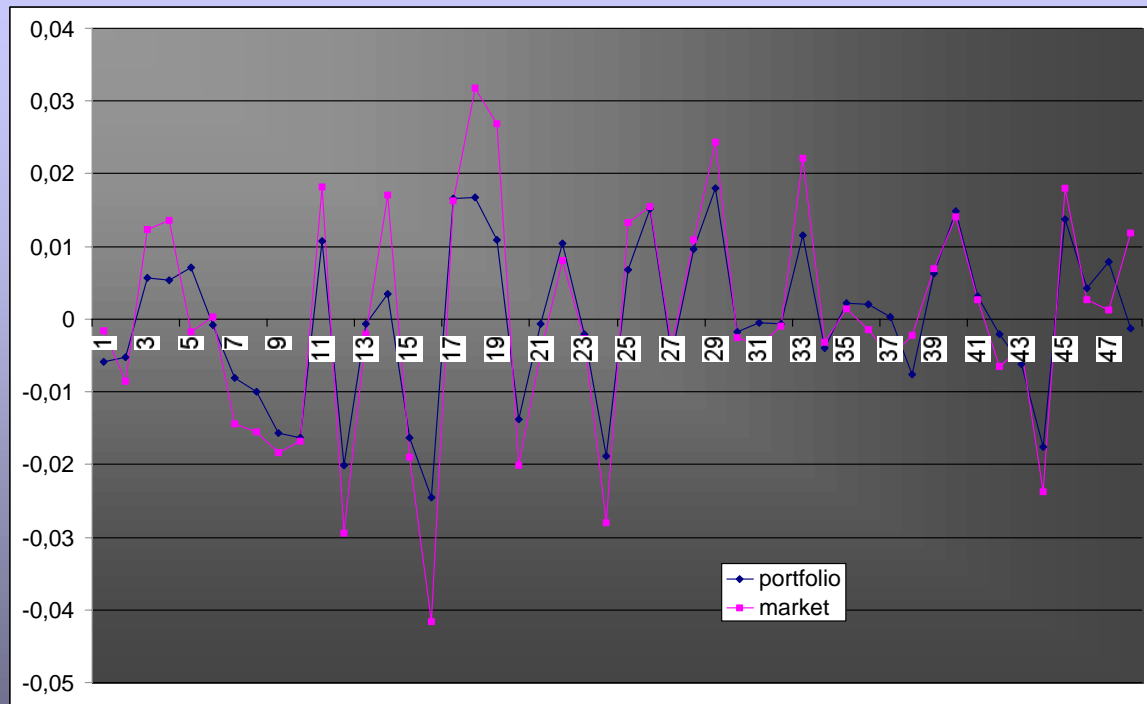
- cost of carrying specific risk
- $J_p - (\sigma_p / \sigma_M - \beta_p) E[r_M - r_f]$
- Modified Jensen's alpha is *0.00973*. Our portfolio still outperformed the market after we modified our Jensen's alpha
- To make it more clear, we also used Appraisal ratio



Appraisal ratio

- the excess return per unit of specific risk
- $A_p(t) = J_p(t) / \sigma_{\epsilon_p}(t)$
- the specific risk of our portfolio is 0.003278
- our portfolio's appraisal ratio is 3.00
- In fact, our portfolio is less volatile than the index

Performance



Market timing

- We are bearish about the market — lower beta

$$\text{Market timing} = (\beta_p - \beta_t) [r_M - r_F] = 0.0015$$

- Our portfolio outperformed the market 35 out of 48 days, which is 70% over this period
- So the overall abnormal performance of our portfolio is $J_p + (\beta_p - \beta_t) [r_M - r_F] = 0.01133$
- Moreover, we had a good forecast about foreign exchange rate
- The return on foreign exchange is $81000/1000000000 = 0.00081 = 0.081\%$

Conclusion

- Good performance
- Sound strategy
- Selective stock picking
- Careful consideration of risk
- Confidence for the future